

# On the value of Persuasion by Experts

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## Motivation

A little bit of ancient history:

- ▶ Spring 2014 — First presentations of “Persuading Voters”
  - ▶ Big question during every single presentation: “what if the sender has private information?”
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  - ▶ We were very happy!
- ▶ Intriguing question: What if the sender does not have access to a fully informative signal?

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How should we think about this question?

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Our Setup: the sender only has access to a finite set set of experiments

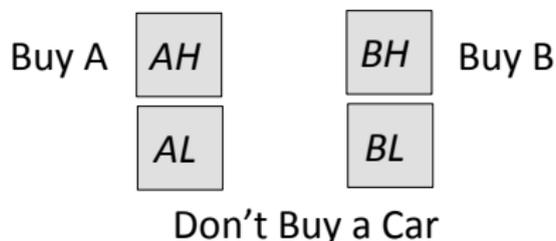
Examples of limited experimentation:  
prosecutor, central bank, tenure letters

## Example 1

- ▶ A retailer sells two types of cars, A and B. She receives payoff 1 if she sells either car, and zero otherwise.
- ▶ A consumer can choose to buy a car A, B, or choose not to buy a car.
- ▶ Players are uncertain regarding how much the consumer values each car.

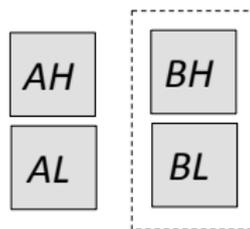
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- ▶ A consumer can choose to buy a car A, B, or choose not to buy a car.
- ▶ Players are uncertain regarding how much the consumer values each car.
- ▶ This uncertainty is captured by the unknown state  $\theta \in \{AH, AL, BH, BL\}$ , uniform prior belief.

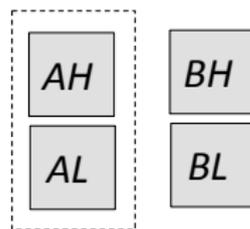


## Example 1

- ▶ To persuade the consumer (receiver), the seller (sender) can design a public signal (test of the product or marketing campaign) that allows the consumer to learn about his true valuation of the product.
- ▶ Suppose the retailer has to choose one of two experiments:

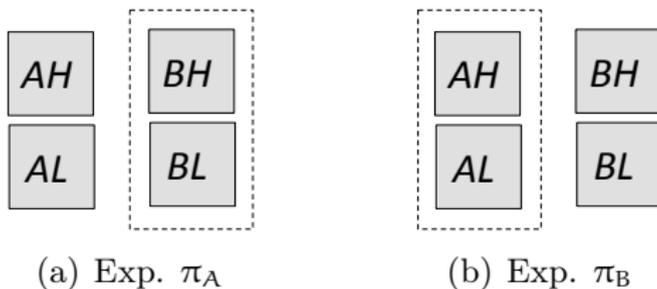


(a) Exp.  $\pi_A$



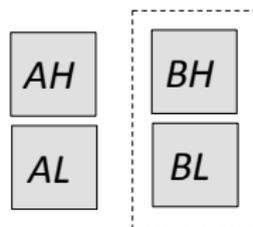
(b) Exp.  $\pi_B$

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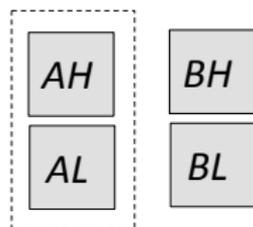


- ▶ Without private information, the seller picks either experiment and sells the car with probability 25%

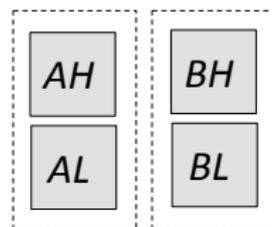
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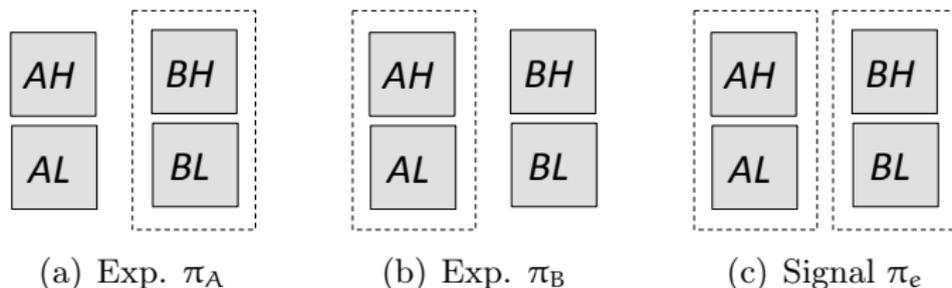
(b) Exp.  $\pi_B$



(c) Signal  $\pi_e$

- ▶ Now suppose that the seller is an expert, and privately observes signal  $\pi_e$ .
- ▶ Note that  $\pi_e$  is *strongly redundant*:  $\{\pi_e, \pi_A\} \preceq_B \pi_A$  and  $\{\pi_e, \pi_B\} \preceq_B \pi_B$ .

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- ▶ Nevertheless, the expert seller can sell a car with probability 50%!
- ▶ What makes  $\pi_e$  valuable? There is no fully informative experiment, and here expertise helps in the choice of an experiment

# In a Nutshell

## Our Question

Does the sender benefit from becoming an expert (observing a private signal prior to selecting an experiment)?

## Our Setup

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## Our Key Result

We define a condition (sequential redundancy) to formalize our intuition that “the informativeness of public experiments can substitute for the sender’s expertise”

## Other Results

Sufficient conditions for the sender to strictly benefit/lose from becoming an expert

## Related Literature

Everybody in this conference!

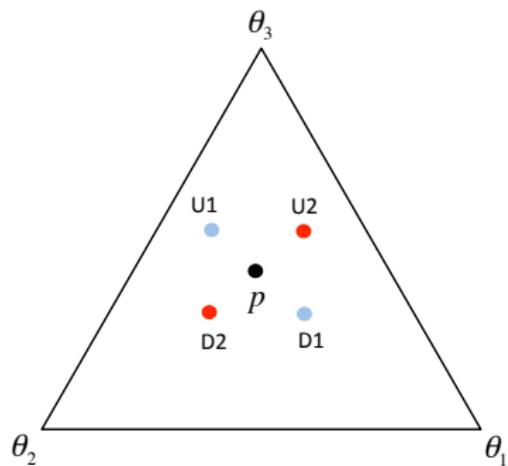
# Model

- ▶ Sender (Information Designer) and Receiver (Decision Maker)
- ▶ Finite state space,  $\theta \in \Theta$ , Finite action set,  $\mathbf{a} \in \mathbf{A}$ .
- ▶ Utilities:  $u_S(\mathbf{a}, \theta)$ ,  $u_R(\mathbf{a}, \theta)$ .
- ▶ Experiment  $\pi$ :  $Z_\pi$ -valued random variable.
- ▶ Finite set  $\Pi$  of feasible experiments
- ▶ The sender can costlessly garble any experiment  $\pi \in \Pi$ .

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- ▶ Finite set  $\Pi$  of feasible experiments
- ▶ The sender can costlessly garble any experiment  $\pi \in \Pi$ .
- ▶ A mixture assigns probabilities of selecting different experiments (possibly garbled experiments)
- ▶ The sender supplies the receiver an experiment  $\pi \in \Gamma(\Pi)$ , where  $\Gamma(\Pi)$  is the set of all possible mixtures of garblings of experiments in  $\Pi$

# Model



# Model

Privately informed sender:

- ▶ Sender privately observes the outcome  $z_e$  of experiment  $\pi_e$ ; then she selects an experiment  $\pi(z_e) \in \Gamma(\Pi)$ .
- ▶ Receiver chooses action  $\mathbf{a}(\pi, z_\pi)$ .
- ▶ Perfect Bayesian Equilibrium.

Value to the Sender:

- ▶  $V_U$  maximum expected utility of uninformed sender.
- ▶  $V_I$  maximum ex-ante expected utility of informed sender.

When is  $V_I$  smaller/larger than  $V_U$ ?

## Result: Sequential Redundancy

- ▶ Definition: Experiment  $\pi_e$  is *sequentially redundant* given  $\Gamma(\Pi)$  if for every  $z_{\pi_e}$ -contingent selection of experiments  $\pi(z_{\pi_e}) \in \Gamma(\Pi)$ , where  $\pi(z_{\pi_e})$  is selected whenever  $z_{\pi_e}$  occurs, there exists  $\pi' \in \Gamma(\Pi)$  such that  $\{\pi_e, \pi(z_{\pi_e})\} \preceq_B \pi'$ .

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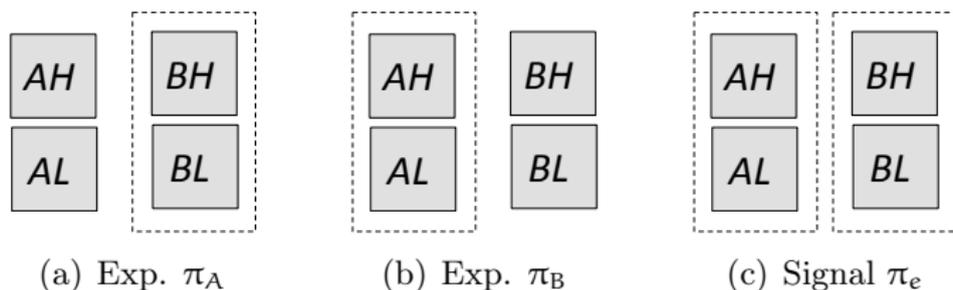
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### Proposition

We have that  $V_U \geq V_I$  for all persuasion games — all  $u_S(\mathbf{a}, \theta)$  and  $u_R(\mathbf{a}, \theta)$  — if and only if  $\pi_e$  is sequentially redundant given  $\Gamma(\Pi)$ .

- ▶ Intuition: replication argument.
- ▶ Sequential redundancy: adapting experiment to sender's signal cannot generate more information.

## Going Back to our Initial Example



General Rule : Consider partitional experiments  $\pi_A$  and  $\pi_B$ , and a partitional  $\pi_e$ . Then

- ▶  $\pi_e$  is strongly redundant if and only if  $\pi_e$  is coarser than both  $\pi_A$  and  $\pi_B$ .
- ▶ For  $\pi_e$  to be sequentially redundant, it must be that there exists at most one realization  $z_{\pi_e}$  such that the restriction of experiments  $\pi_i$  to  $z_{\pi_e}$  are distinct.

## Strict Benefit from Expertise

- ▶ If expertise is sequentially redundant, then it has no value for the sender
- ▶ If expertise is not redundant, then private information can be beneficial if player's preferences are sufficiently aligned
- ▶ Our focus: when can the sender strictly benefit from redundant, but not sequentially redundant, information?

## Strict Benefit from Expertise

- ▶ Recall that  $V_I$  is the sender's payoff from privately observing  $\pi_e$  before choosing an experiment, while  $V_U$  is the payoff of an uninformed sender.
- ▶  $V_I$  is typically hard to compute.

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- ▶ Recall that  $V_I$  is the sender's payoff from privately observing  $\pi_e$  before choosing an experiment, while  $V_U$  is the payoff of an uninformed sender.
- ▶  $V_I$  is typically hard to compute.
- ▶ It is easier to compute the payoff  $V_{Pub}$  from an alternative game, in which all players first publicly observe  $\pi_e$ , and then the sender chooses an experiment.
- ▶ Useful insight: we provide conditions such that if the sender benefits from publicly observing  $\pi_e$ ,  $V_{Pub} > V_U$ , then the sender also benefits from privately observing  $\pi_e$ ,  $V_I > V_U$ .

## Strict Benefit from Expertise

### **Assumption (A1) (Monotone Preferences)**

Let  $A \subset \mathbb{R}$  and  $u_S(a', \theta) \geq u_S(a, \theta)$  for  $a' > a$  and  $\theta \in \Theta$ .

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## Proposition

*Suppose (A1) holds. If  $\pi_e$  and all signals in  $\Pi$  are partitional, with  $\pi_e$  coarser than each  $\pi \in \Pi$ , then  $V_I \geq V_{Pub}$ .*

As in our Example 1.

# Strict Benefit from Expertise

## Proposition

*Suppose (A1) holds. If there exists a selection of public optimal signals  $\pi^*(z_{\pi_e})$ ,  $z_{\pi_e} \in Z_{\pi_e}$ , such that  $\pi_e$  is strongly redundant given  $\Pi_{\text{Pub}}^* \equiv \{\pi^*(z_{\pi_e})\}_{z_{\pi_e} \in Z_{\pi_e}}$ , then  $V_I \geq V_{\text{Pub}}$ .*

By offering experiments that make her private information strongly redundant, the sender is “letting the evidence speak for itself” — the receiver’s interim belief after observing the choice of signal  $\pi^* \in \Pi_{\text{Pub}}^*$  does not affect his posterior belief after observing the realization  $z_{\pi^*}$  of  $\pi^*$ .

- ▶ For instance, the conditions of the Proposition hold if  $\pi_e$  can be replicated by each  $\pi \in \Pi$ .

## Strict Loss from Expertise

When does redundant expertise strictly hurt the sender,  
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**Assumption (A2)**  $\Pi = \{\hat{\pi}\}$  and  $\pi_e$  can be replicated with  $\hat{\pi}$ .

- ▶ (A2) implies that  $\pi_e$  is sequentially redundant and  $V_U \geq V_I$ .
- ▶ (A2) implies that one can without loss restrict attention to pooling equilibria.
- ▶ One important case that satisfies (A2) is the case of partitional experiments with  $\hat{\pi}$  a finer partition than  $\pi_e$ .

# Strict Loss from Expertise

## Proposition

Suppose that (A1) and (A2) hold.

*The informed sender is hurt by her expertise if and only, for every optimal uninformed sender experiment  $\pi_{\text{U}}^*$ , some informed sender type would prefer to offer an experiment that both “certifies” her type and is an optimal experiment when her type is public.*

*That is,  $V_{\text{U}} > V_{\text{I}}$  if and only if*

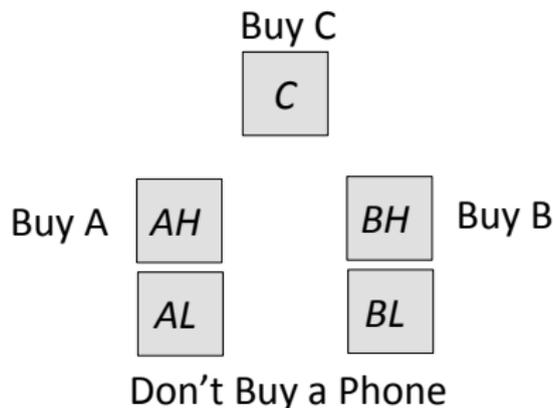
$$\min_{\pi_{\text{U}}^* \in \Pi_{\text{U}}^*} \max_{t \in T} \left[ V_{z_{\pi_e}(t)} - v_{\pi_{\text{U}}^*}^*(t) \right] > 0.$$

## Application: Persuading Consumers

- ▶ The consumer must choose which smartphone to buy: brand A, B or C, or the consumer can choose not to buy a phone.
- ▶ Brand C is a more expensive and advanced phone, while brands A and B are cheaper but have very distinctive features.
- ▶ The retailer's payoff from selling a C phone is 12, while her payoff from selling an A or B phone is 10. The retailer receives zero if she does not sell.

## Application: Persuading Consumers

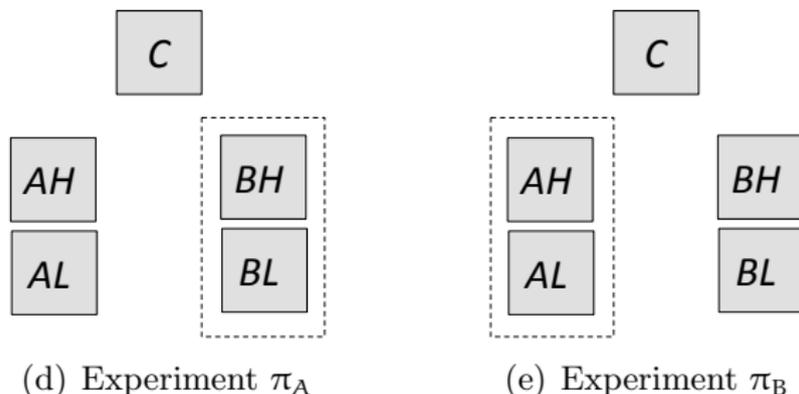
- ▶ The consumer is uncertain about which phone is the best match for his needs. This uncertainty is captured by the unknown state  $\theta \in \{AH, AL, BH, BL, C\}$ .



# Application: Persuading Consumers

## Case 1: Constrained retailer with no Private Information

The retailer only has access to experiments  $\pi_A$  and  $\pi_B$ :

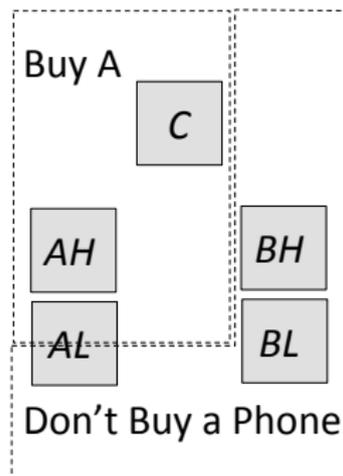


This captures the natural assumption that a more specific experiment is needed to test the consumer's valuation of the distinctive features of each brand.

# Application: Persuading Consumers

## Case 1: Constrained retailer with no Private Information

Optimal experiment:

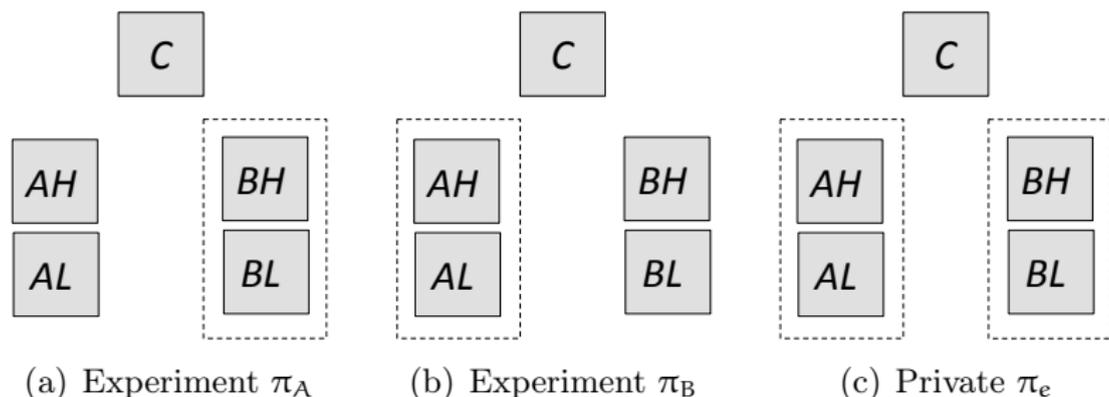


The retailer's expected payoff is 5. Note that this retailer does not find it optimal to sell the more expensive phone C. It is more profitable to bundle type C and type A consumers.

# Application: Persuading Consumers

## Case 2: Constrained retailer with Private Information

Suppose that the retailer can hire an expert salesperson that is trained to quickly identify the consumer's type.

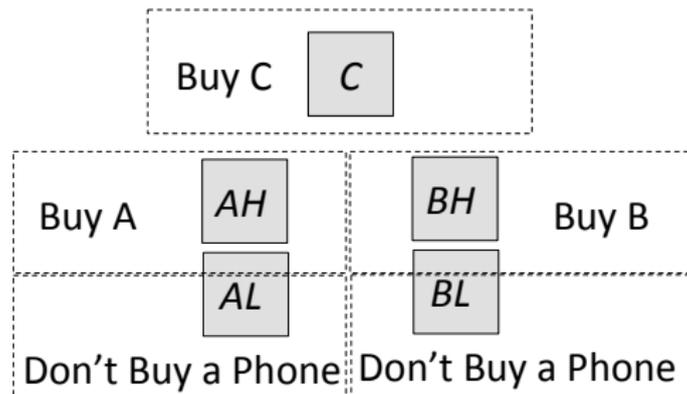


- ▶  $\pi_e$  is strongly redundant, but not sequentially redundant.

# Application: Persuading Consumers

## Case 2: Constrained retailer with Private Information

Optimal experiment:



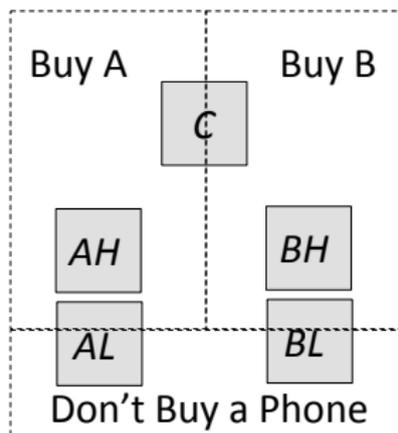
The retailer's expected payoff goes up from 5 to 7.4.  
Expertise strictly benefits the constrained seller.

# Application: Persuading Consumers

## Case 3: Unconstrained retailer with no Private Information

Suppose the retailer has access to a fully informative experiment, but no private information.

Optimal experiment:



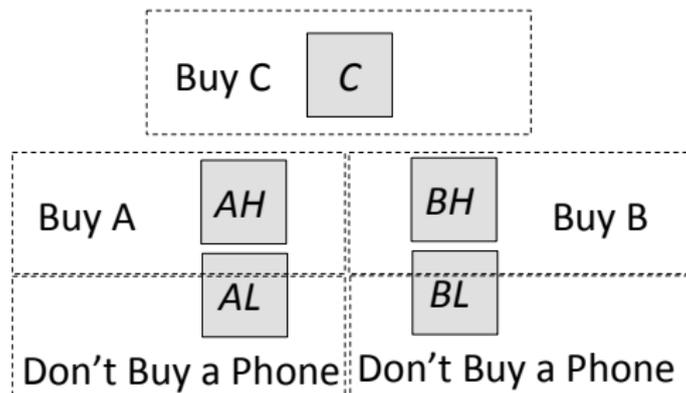
The retailer's expected payoff is 7.5

## Application: Persuading Consumers

### Case 4: Unconstrained retailer with Private Information

Suppose the retailer has access to a fully informative experiment, and she has access to the same private signal  $\pi_e$  as before.

Optimal experiment:



The retailer's expected payoff goes down from 7.5 to 7.4. The informed retailers cannot pool on the uninformed retailer signal.

## Application: Persuading Consumers

Expertise Acquisition versus Strategic Ignorance:

A retailer with access to a fully informative experiment might prefer to hire uninformed salespeople, while a constrained retailer might prefer to hire expert salespeople.

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