#### Meetings and Mechanisms

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- How do I sell my house?
- (or: how do we hire a new assistant professor?)

# **Big Question**

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- Mechanism design literature provides answer for monopolistic seller.
  - Organize an auction to extract as much surplus as possible.

# **Big Question**

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- How do I sell my house?
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- Mechanism design literature provides answer for monopolistic seller.
  - Organize an auction to extract as much surplus as possible.
- However, competition is a crucial feature of many markets and changes incentives.
  - If I try to extract too much surplus, buyers will go to a competitor.

### Search Literature

- Search literature provides a theoretical framework, which has been used to study various aspects of the matching process, e.g.
  - Price determination.
  - Role of information frictions.
  - Dynamic considerations.
- However, competition in a decentralized environment leads to new questions, which remain relatively unexplored:
  - How do buyers and sellers meet in the first place?
  - How does this process affect outcomes?

# Meeting Technologies

• Markets differ in whether a seller can meet buyers simultaneously.

capacity  $ightarrow \infty$  (auction site)

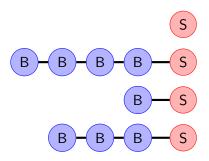


 $1 < \mathsf{capacity} < \infty$  (labor market)

- Housing market: many-to-one, but viewings are costly.
- Durable consumer goods market: bilateral (e.g. car dealers).
- Online goods/services: many-to-one (eBay) or bilateral (Airbnb).
- Labor market: many-to-one, but firms screen subset of applications.
  - EOPP data: 5 out of 14 applicants.
  - Burks et al. (2014): 10% of 1.4 million applicants.
  - Agrawal et al. (2014): new platforms like Upwork facilitate many-on-one meetings in markets where meetings used to be bilateral, creating scope for different wage mechanisms like auctions.

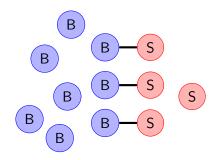
### Standard Approach

- Except for a few exceptions, every paper in the literature simply makes—without too much motivation—one of two assumptions:
  - urn-ball meetings (Poisson-to-one).
  - 2 bilateral meetings (one-to-one).



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- Adverse selection and liquidity.
  - Bilateral: Guerrieri, Shimer and Wright (2010), Chang (2014).
  - Urn-ball: Auster and Gottardi (2016).
- Sorting between heterogeneous agents.
  - Bilateral: Shimer and Smith (2000), Eeckhout and Kircher (2010a).
  - Urn-ball: Shi (2002), Shimer (2005), Albrecht et al. (2014).
- Macro dynamics
  - Bilateral: Menzio and Shi (2011), Lise and Robin (2016).

#### This Paper: Beyond Urn-Ball and Bilateral

- Standard environment with three ingredients:
  - buyers are (ex ante) heterogeneous in their private valuations;
  - homogeneous sellers compete for these buyers;
  - process by which buyers meet sellers is frictional.
    - directed search: unit supply/demand + symmetric strategies.
- However:
  - arbitrary meeting technologies, as in Eeckhout and Kircher (2010b).

### Contribution

- New representation of meeting technologies that simplifies the analysis and allows us to make progress.
- Optimal mechanism for arbitrary meeting technologies.
- Conditions on meeting technology that guarantee unique queue for a given mechanism.
- Efficiency of the equilibrium.
- Two-sided heterogeneity: sorting.
- Spin-off: CGW (2017, JET)
  - Necessary and sufficient conditions for perfect separation / pooling.



- Eeckhout and Kircher (2010b).
  - introduce framework to think about arbitrary meeting technology.
  - sufficient conditions for pooling and separating.
- Lester, Visschers and Wolthoff (2015).
  - ex post heterogeneity.
- Cai (2016).
  - random search + bargaining.

# Environment

- Static model.
- Measure 1 of risk-neutral sellers, indexed by  $j \in [0, 1]$ .
- Measure  $\Lambda$  of risk-neutral buyers.
- Unit supply / demand of an indivisible good.
- Sellers' valuation: y = 0.
  - Extension:  $y \sim H(x)$  with  $0 \leq y \leq 1$ .
- Buyers' valuation:  $x \sim G(x)$  with  $0 \leq x \leq 1$ .
  - Privately observed before making decisions.

#### Search

• Each seller posts and commits to a direct mechanism.

- A mechanism specifies for each buyer *i* ...
  - a probability of trade  $\chi(x_i, x_{-i}, n)$
  - an expected transfer  $t(x_i, x_{-i}, n)$
  - as a function of ...
    - number *n* of buyers meeting the seller
    - the valuation  $x_i$  reported by buyer i
    - the valuations  $x_{-i}$  reported by the n-1 other buyers.
- Buyers observe all mechanisms and choose one.
- Restriction: symmetric and anonymous strategies.
- All agents choosing a particular mechanism form a submarket.

- Consider a submarket with *b* buyers and *s* sellers.
- Ratio of buyers to sellers is the queue length  $\lambda = \frac{b}{s}$ .
- Meetings governed by a CRS meeting technology, summarized by

 $P_n(\lambda) = \mathbb{P}[\text{seller meets } n \text{ buyers}|\lambda] \text{ for } n \in \{0, 1, 2, \ldots\}.$ 

#### Assumptions

- Assumptions on  $P_n(\lambda)$ .
  - Exogenous.
  - Twice continuously differentiable.
  - Consistency:  $\sum_{n=0}^{\infty} nP_n(\lambda) \leq \lambda$ .
  - Type independence:
    - Suppose  $\mu \in [0, \lambda]$  buyers in the submarket are blue.
    - Then,  $\mathbb{P}[\text{seller meets } i \text{ blue buyers and } n-i \text{ other buyers}] =$

$$P_n(\lambda) \binom{n}{i} \left(\frac{\mu}{\lambda}\right)^i \left(1-\frac{\mu}{\lambda}\right)^{n-i}$$

#### Better Representation

- Submarket with  $\mu$  blue buyers and  $\lambda \mu$  other buyers.
- Define  $\phi(\mu, \lambda) = \mathbb{P}[\text{seller meets } at \text{ least one blue buyer}].$
- Given type independence,

$$\phi(\mu,\lambda) = 1 - \sum_{n=0}^{\infty} P_n(\lambda) \left(1 - \frac{\mu}{\lambda}\right)^n$$

• Use of  $\phi$  simplifies the derivation and presentation of our results.

#### Lemma

There exists a one-to-one relationship between  $\phi(\mu, \lambda)$  and  $\{P_n(\lambda)\}$ .

#### ▶ Proof

- Increase in  $\mu$  makes it easier for seller to meet a high-type buyer.
  - $\phi_{\mu} > 0$  and  $\phi_{\mu\mu} \leq 0$ .
- However, increase in  $\lambda$  makes meeting a high-type buyer ...
  - $\phi_{\lambda} < 0$ : harder;
  - $\phi_{\lambda} = 0$ : neutral;
  - $\phi_{\lambda} > 0$ : easier.

### Examples of Meeting Technologies

#### Example (Urn-Ball)

- Number of buyers at each seller is  $Poi(\lambda)$ , i.e.  $P_n(\lambda) = e^{-\lambda \frac{\lambda^n}{n!}}$ .
- Micro-foundation: each buyer is randomly allocated to a seller.

• 
$$\phi(\mu, \lambda) = 1 - e^{-\mu}$$
. Note:  $\phi_{\lambda} = 0$ .

#### Example (Bilateral)

- Number of buyers at each seller is 0 or 1, i.e. P<sub>0</sub> (λ) + P<sub>1</sub> (λ) = 1, where P<sub>1</sub>(λ) is strictly increasing and concave.
- Micro-foundation: random pairing of agents.

• 
$$\phi(\mu, \lambda) = P_1(\lambda) \frac{\mu}{\lambda}$$
. Note:  $\phi_{\lambda} < 0$ .

# Examples of Meeting Technologies

#### Example (Truncated Urn-Ball)

- Urn-ball, but seller can meet  $1 < N < \infty$  buyers.
- Note:  $\phi_{\lambda} < 0$ .

#### Example (Geometric; Lester, Visschers and Wolthoff, 2015)

• 
$$P_n\left(\lambda
ight)=rac{\lambda^n}{\left(1+\lambda
ight)^{n+1}}$$
 and .

• Micro-foundation: agents are randomly positioned on a circle and buyers walk clockwise to the nearest seller.

• 
$$\phi(\mu, \lambda) = \frac{\mu}{1+\mu}$$
. Note:  $\phi_{\lambda} = 0$ .

# Planner's Problem

- Planner aims to maximize surplus, subject to the meeting frictions.
- Planner can observe buyers' types (WLOG, as we will show).
- Two decisions
  - Allocation of buyers: queues for each seller.
  - 2 Allocation of the good: trading rule after arrival of buyers.
- Solve in reverse order.

• Trivial solution: allocate good to the buyer with the highest valuation.

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#### Lemma

Surplus at a seller with a queue  $\lambda$  of buyers with type cdf F (x) equals

$$S(\lambda,F) = \int_0^1 \phi(\lambda(1-F(x)),\lambda) dx.$$

For each seller j ∈ [0, 1], planner chooses a queue length λ (j) and a distribution of buyer types F (j, x) to maximize total surplus

$$S = \int_0^1 S(\lambda(j), F(j, x)) \, dj.$$

- Planner cannot allocate more buyers of a certain type than available.
- Terminology:
  - A submarket is *active* if it contains buyers and sellers.
  - A submarket is *idle* if it contains either only buyers or only sellers.

#### Lemma

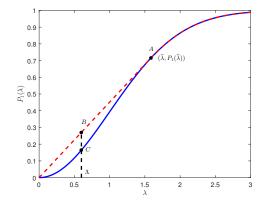
If  $\phi_{\lambda}(\mu, \lambda) \ge 0$  ( $\le 0$  resp.) for all  $0 < \mu < \lambda$ , then the planner will require all buyers (sellers resp.) to be active in the market.

#### Number of Submarkets

Proposition

If there are  $n \in \mathbb{N}$  buyer types, the planner's problem can be solved with

(at most) n + 1 submarkets, including one potentially idle submarket.

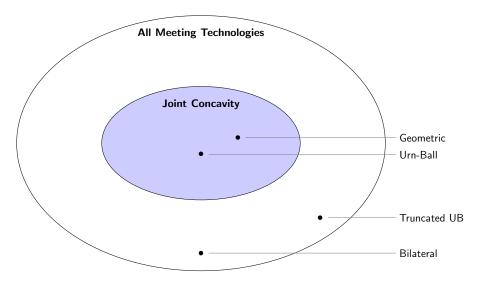


- Conditions on the meeting technology that are necessary and sufficient to obtain ...
  - perfect separation (i.e. *n* submarkets)
  - perfect pooling (i.e. 1 submarket)

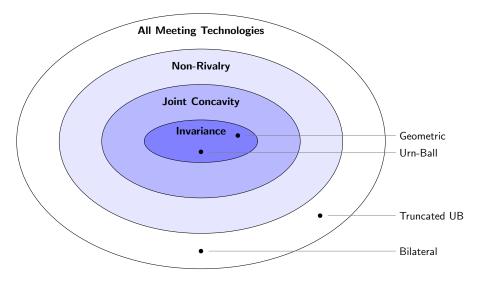
for any  $\Lambda$  and G.

- These conditions are
  - separation  $\iff$  meetings are bilateral.
  - pooling  $\iff$  meetings satisfy joint concavity of  $\phi$  in  $(\mu, \lambda)$ .

### Classification of Meeting Technologies



### Classification of Meeting Technologies



Market Equilibrium

- In a submarket with mechanism m and a queue of buyers  $(\lambda, F)$ :
  - $R(m, \lambda, F) =$  expected payoff of a seller
  - $U(x, m, \lambda, F) =$  expected payoff of a buyer with valuation x.
  - $\overline{U}(x) =$  the market utility function, i.e.

$$\overline{U}(x) = \max_{j \in [0,1]} U(x; m(j), \lambda(j), F(j, \cdot)).$$

# Equilibrium Definition

#### Definition

A directed search equilibrium is a mechanism m(j) and a queue

 $(\lambda(j), F(j, \cdot))$  for each seller  $j \in [0, 1]$ , and a market utility  $\overline{U}(x)$  for each type of buyer x, such that ...

• each  $(m(j), \lambda(j), F(j, \cdot))$  maximizes  $R(m, \lambda, F)$  subject to

 $U(x, m, \lambda, F) \leq \overline{U}(x)$ , with equality for x in the support of F.

- aggregating queues across sellers does not exceed the total measure of buyers of each type;
- incentive compatibility is satisfied, so buyers report their valuations truthfully.

• Market utility: seller posting *m* expects a queue  $(\lambda, F)$  satisfying

 $U(x, m, \lambda, F) \leq \overline{U}(x)$ , with equality for x in the support of F.

• Complication: not obvious that this condition has a unique solution.

- Standard solution: assume that sellers are optimistic and expect the solution that maximizes their revenue (see e.g. McAfee, 1993; Eeckhout and Kircher, 2010b; Auster and Gottardi, 2016; CGW, 2017).
- This makes deviations maximally profitable and may therefore help to limit the set of equilibria.
- Our contribution: derive (weak) conditions which jointly imply a unique solution.

#### Proposition

For any meeting technology, the planner's solution  $\{\lambda(j), F(j, x)\}$  can be decentralized as a directed search equilibrium in which seller j posts a second-price auction and a meeting fee equal to

$$\tau(j) = -\frac{\int_0^1 \phi_\lambda(\lambda(j)(1 - F(j, x)), \lambda(j)) dx}{\phi_\mu(0, \lambda(j))}$$

## Intuition

- Market utility implies that sellers are residual claimants on surplus.
- Hence, incentive to implement planner's solution; this requires ...
  - Efficient allocation of buyers to sellers.
  - 2 Efficient allocation of the good.
- Auction fulfills second condition.
- First condition requires that each buyer receives a payoff equal to marginal contribution to surplus.
- Meeting fee ensures this by pricing the meeting externality.
  - Denominator: probability of meeting a seller.
  - Numerator: externality on meetings between seller and other buyers.

- Ranking of surplus (decreasing order):
  - Planner who knows buyers' valuations.
  - Planner who does not know buyers' valuations.
  - Market equilibrium.
- Equivalence of **1** and **3** therefore implies equivalence of all three.

# Uniqueness

- Second-price auction can be replaced by first-price auction, etc.
  - Allocation or payoffs remain the same.
- For some meeting technologies, multiple allocations generate the same surplus.
  - Allocation may vary, but surplus and payoffs remain the same.
- For some meeting technologies, multiple queues can be compatible with market utility.
  - Allocation, surplus and payoffs may vary.

- When are queues uniquely determined by market utility?
- Consider the case in which the support of G(x) is [0, 1].
  - (weaker condition in the paper).
- Define ...
  - $Q_0(\lambda) = \mathbb{P}[$ buyer fails to meet a seller].
  - $Q_1(\lambda) = \mathbb{P}[$ buyer meets a seller without other buyers].
- Both probabilities can readily be calculated from  $P_n(\lambda)$  or  $\phi(\mu, \lambda)$ .

# Assumptions

Assumption

- A1.  $Q_1(\lambda)$  is strictly decreasing in  $\lambda$ .
- A2.  $1 Q_0(\lambda)$  is (weakly) decreasing in  $\lambda$ .
- A3.  $\frac{Q_1(\lambda)}{1-Q_0(\lambda)}$  is (weakly) decreasing in  $\lambda$ .
  - Not restrictive: satisfied for each of our examples.

#### Proposition

Under A1, A2 and A3, for a seller posting an auction with entry fee t, there is a unique queue  $(\lambda, F)$  compatible with market utility.

- Main idea
  - Market utility U(x) is strictly convex.
  - Slopes in  $\underline{x}$  and  $\overline{x}$  are  $Q_1(\lambda)$  and  $1 Q_0(\lambda)$ , respectively.
  - Hence, one-to-one relation between  $\lambda$ ,  $\underline{x}$  and  $\overline{x}$ .
  - A3 is required to establish one-to-one relation with *t*.

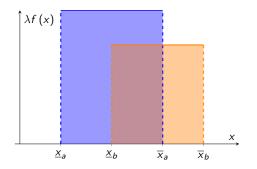
## Characterization of the Queue

Proposition

Under A1, A2 and A3, for a seller posting an auction with entry fee t, ...

• the support of F is an interval  $[\underline{x}, \overline{x}]$ .

• if  $t_a < t_b$ , then  $\lambda^a > \lambda^b$ ,  $\underline{x}_a \leq \underline{x}_b$ , and  $\overline{x}_a \leq \overline{x}_b$ .



Assumption A4.  $\phi_{\mu\lambda}(\mu, \lambda) \leq 0$  for  $0 \leq \mu \leq \lambda$ .

 Interpretation: low-type buyers exert a (weakly) negative externality on high-type buyers.

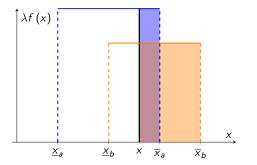
• A4  $\implies$  A2.

## ... Strengthens the Characterization

Proposition

Under A1, A3 and A4, if  $\lambda^a > \lambda^b$  and  $\underline{x}_b < \overline{x}_a$ , then for any  $x \in [\underline{x}_b, \overline{x}_a]$ ,

$$\lambda^{b}\left(1-F^{b}\left(x
ight)
ight)\geq\lambda^{a}\left(1-F^{a}\left(x
ight)
ight).$$



# Further Strengthening the Assumption ...

### Assumption Invariance. $\phi_{\lambda}(\mu, \lambda) = 0$ for $0 \le \mu \le \lambda$ .

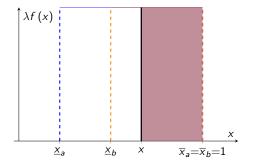
- Interpretation: meetings with high-type buyers are unaffected by the presence of low-type buyers.
- Invariance  $\implies$  (A1,A2,A3,A4).

### ... Further Strengthens the Characterization

#### Proposition

If meetings are invariant, then for  $x \in [\underline{x}_b, 1]$ ,

$$\lambda^{a}\left(1-F^{a}\left(x\right)\right)=\lambda^{b}\left(1-F^{b}\left(x\right)\right).$$



# Two-Sided Heterogeneity and Sorting

# Two-Sided Heterogeneity and Sorting

- Suppose sellers differ in their valuation  $y \sim H(x)$  with  $0 \leq y \leq 1$ .
- Earlier results regarding uniqueness and efficiency carry over.
- Characterizing sorting patterns requires additional (weak) assumption.

#### Assumption

A6.  $P_0(\lambda)$  is strictly decreasing in  $\lambda$ .

Proposition (Positive Assortative Matching)

Under A1, A3, A4 and A6,  $y_a < y_b$  implies  $\lambda^a \ge \lambda^b$ ,  $\underline{x}_a \le \underline{x}_b$ ,  $\overline{x}_a \le \overline{x}_b$ ,

and the earlier results regarding characterization.

# Conclusion

- We analyze an environment in which ...
  - sellers compete for heterogeneous buyers by posting mechanisms;
  - buyers direct their search;
  - meetings are governed by a frictional meeting technology.
- We introduce a transformation (φ) of the meeting technology which allows us to extend and clarify many existing results in competing auctions literature.

# **Appendix Slides**

# Special Cases

- Urn-ball (e.g. Peters and Severinov, 1997)
  - all sellers post auctions.
  - buyers randomize between all sellers (in equilbrium).
  - perfect pooling: single market.
  - equilibrium is constrained efficient.
- Bilateral (e.g. Eeckhout and Kircher, 2010b)
  - sellers post different prices.
  - buyers select market that is optimal for their type.
  - perfect separation: # markets = # types.
  - equilibrium is constrained efficient.

# Proof of One-to-One Relation between $\phi$ and $P_n$

Proof.

• Define probability-generating function (pgf) of  $P_n(\lambda)$ , i.e.

$$m(z,\lambda) \equiv \sum_{n=0}^{\infty} P_n(\lambda) z^n = 1 - \phi(\lambda(1-z),\lambda).$$

• Then, by the properties of pgfs,

$$P_{n}(\lambda) = \frac{1}{n!} \frac{\partial^{n}}{\partial z^{n}} m(z,\lambda) \bigg|_{z=0} = \frac{(-\lambda)^{n}}{n!} \frac{\partial^{n}}{\partial \mu^{n}} (1 - \phi(\mu,\lambda)) \bigg|_{\mu=0}$$

